The Role of Corporate Social Responsibility in Enhancing Employee Engagement and Retention

I. Introduction

- A. Background and problem statement: High employee turnover rates and disengagement can significantly impact organizational productivity and profitability. Corporate social responsibility (CSR) initiatives have been proposed as a potential strategy to enhance employee engagement and retention, but empirical research in this area is limited.
- B. Significance of the study: This research will contribute to the understanding of the relationship between CSR practices and employee outcomes, providing insights for organizations seeking to improve their employee engagement and retention strategies.
 - C. Research objectives:
- 1. To investigate the relationship between the perceived authenticity of an organization's CSR initiatives and employee engagement levels.
 - 2. To examine the influence of CSR practices on employee retention rates.
- 3. To explore potential mediating factors, such as organizational commitment and job satisfaction, in the relationship between CSR and employee engagement and retention.

II. Literature Review

- A. Theoretical frameworks (e.g., social identity theory, organizational support theory)
- B. Overview of corporate social responsibility and its dimensions
- C. Previous research on CSR and employee outcomes (engagement, retention, organizational commitment)
 - D. Research gaps and the need for further investigation

III. Research Methodology

- A. Research design: Mixed-methods approach (quantitative and qualitative)
- B. Quantitative component:
- 1. Participants and sampling: Employees from various industries and organizations with established CSR programs
- 2. Data collection: Online survey questionnaires assessing perceptions of CSR, employee engagement, organizational commitment, and job satisfaction
 - 3. Data analysis: Descriptive statistics, correlation analysis, regression analysis

- C. Qualitative component:
 - 1. Participants and sampling: A subset of survey participants (stratified sampling)
- 2. Data collection: Semi-structured interviews to explore CSR perceptions, motivations, and experiences
 - 3. Data analysis: Thematic analysis, coding, and identification of emerging themes
 - D. Ethical considerations and limitations

IV. Proposed Timeline

- A. Literature review completion: 3 months
- B. Survey development and pilot testing: 2 months
- C. Data collection (quantitative and qualitative): 6 months
- D. Data analysis: 4 months
- E. Writing and revisions: 6 months
- F. Defense: 1 month

V. Expected Outcomes and Contributions

- A. Anticipated findings and implications for theory and practice
- B. Contributions to the existing literature on CSR, employee engagement, and retention
- C. Practical recommendations for organizations to enhance their CSR strategies and improve employee outcomes

VI. References

VII. Appendices

- A. Survey questionnaire
- B. Interview guide
- C. Consent forms
- D. IRB approval letter